



Municipal Service Review Report for Orange / Villa Park / Orange SOI (MSR 03-29) March 9, 2005

Appendix 2: STAKEHOLDER WORKING GROUP INFORMATION

Orange/Villa Park/Orange SOI Stakeholder Working Group

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Stakeholder Working Group

I. STAKEHOLDER WORKING GROUP

The first step in the MSR process will be to identify the key stakeholder groups in the focus area and select stakeholder representatives to form a *stakeholder working group*.

a. Identify Stakeholders

Stakeholders will primarily include governmental agencies such as cities, special districts, the County of Orange, and other quasi-governmental service providers (e.g., homeowners associations) that possess a strong technical knowledge and understanding of the municipal services and infrastructure systems in the focus area. LAFCO will also rely on other community-based stakeholders for input on local service, governance, and infrastructure issues. These stakeholders will include local interest groups such as private sector organizations, major landowners and developers, community and neighborhood grassroots groups, and area residents. LAFCO will consult with major stakeholder groups to comprehensively identify and involve other key stakeholders in the focus area.

a. Form Stakeholder Working Group

After the major stakeholders have been identified, LAFCO will form a stakeholder working group composed of stakeholder representatives who:

- ▶ Provide in-depth knowledge and technical expertise in the plans, data, and policies that govern the municipal services and infrastructure systems in the focus area.
- Are representative of the major communities of interest in the focus area.
- Are positioned to serve as an information conduit for the major stakeholder groups identified in the focus area, including local agencies, elected officials, community groups, and the general public.

COMPOSITION

Although the composition of working groups may vary slightly by MSR, stakeholder members of the working groups will generally include:

Stakeholder Group	Representatives
Per City	One City Manager
	Two technical city staff (e.g., finance, public
	works, etc.)
Per Special District and/or	One General Manager or Director of
Other Utility/ Service	Engineering
Provider (unless represented	
on technical committees)	
Per Major Unincorporated	One public representative (selected by the
Communities of Interest	appropriate County Supervisor)
	One County staff representative for all
	unincorporated areas
LAFCO	One LAFCO staff representative

The working group should be large enough to get a representative cross-section of stakeholders but small enough to be focused and effective. Based on the above outline, LAFCO will selection 10 to 12 stakeholder representatives for each working group. As shown above, LAFCO staff will be an active participant and member of the working groups.

PURPOSE

The purpose of the stakeholder working groups will be to:

- ► Focus the MSR studies on the key municipal service, governance, and infrastructure issues and gaps that will be most challenging over the next 15 to 20 years and that are most important and valuable to the stakeholders as the ultimate end-users of the studies.
- ► Establish technical committees to study and analyze the key municipal service, governance, and infrastructure issues and gaps, including:
 - What changes will occur over the next 15 to 20 years?
 - What impacts will those changes have on resources, infrastructure, levels of service, and quality of life over the next 15 to 20 years?
 - Are we currently set up to deal with and address those impacts and changes?
 - If not, what and where are the gaps and how can we set ourselves up to deal with and address the impacts and changes?

- ▶ Drive to clear conclusions about future opportunities, constraints, and needs that LAFCO can formalize and address through sphere of influence updates and the nine required determinations:
 - 1. Infrastructure needs or deficiencies
 - 2. Growth and population projections for the affected area
 - 3. Financing constraints and opportunities
 - 4. Cost avoidance opportunities
 - 5. Opportunities for rate restructuring
 - 6. Opportunities for shared facilities
 - Government structure options, including advantages and disadvantages of consolidation or reorganization of service providers
 - 8. Evaluation of management efficiencies
 - 9. Local accountability and governance
- ▶ Create a 20-year vision plan for governance, services, and infrastructure that implements strategies, plans, and action items that address and solve the key municipal service, governance, and infrastructure issues and gaps that will be most challenging to stakeholders over the next 15 to 20 years.

MEETINGS

Meetings of the stakeholder working group will be facilitated either by a LAFCO staff representative or a consultant. Throughout the one-year MSR process timeline, the working group will meet a minimum of six times.

The first two meetings will be held within the first eight weeks of the formation of the working group. During these first two meetings, the working group will set the stage and tone of the MSR by identifying the key municipal services and issue areas the MSR will focus on, determining what gaps in governance, services, and infrastructure exist today, and establishing a work program and schedule to assign and work with technical committees on key issues and develop a 20-year vision plan to address and fill the governance, service, and infrastructure gaps. The roles, responsibilities, and performance expectations of each of the working group members will also be described during the initial working group meeting.